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UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 10-Q

(Mark one)

☒ **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended September 30, 2026

or

☐ **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from _____ to _____

Commission File Number: 001-40415



MOBILE INFRASTRUCTURE CORPORATION
(Exact name of registrant as specified in its charter)

Maryland	**32-0777356**
(State or other jurisdiction of incorporation or organization)	(I.R.S. Employer Identification No.)
30 W. 4th Street Cincinnati, Ohio	**45202**
(Address of principal executive offices)	(Zip Code)

Registrant's telephone number, including area code: (513) 834-5110

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock, $0.0001 par value per share	**BEEP**	**The Nasdaq Stock Market LLC**

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes ☒ No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer ☐
Non-accelerated filer ☒

Accelerated filer ☐
Smaller reporting company ☒
Emerging growth company ☒

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes ☐ No ☒

As of November 1, 2026, there were 41.3 million shares of the registrant's common stock outstanding.

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PART I Financial Information
Item 1. Financial Statements

MOBILE INFRASTRUCTURE CORPORATION
CONSOLIDATED BALANCE SHEETS
(In thousands, except share and per share amounts)

	As of September 30, 2026 (unaudited)	As of December 31, 2025
ASSETS		
Investments in real estate		
Land and improvements	$ 142,584	$ 150,566
Buildings and improvements	236,590	244,627
Construction in progress	1,060	87
Intangible assets	5,717	5,717
	385,951	400,997
Accumulated depreciation and amortization	(44,136)	(38,860)
Total investments in real estate, net	341,815	362,137
Cash and cash equivalents	4,879	8,349
Cash – restricted	5,717	6,935
Accounts receivable, net	3,181	3,985
Other assets	1,462	1,058
Total assets	$ 357,054	$ 382,464
LIABILITIES AND EQUITY		
Liabilities		
Notes payable, net	$ 175,395	$ 181,771
Line of credit	22,927	25,895
Accounts payable and accrued expenses	14,037	15,196
Accrued preferred distributions and redemptions	81	67
Due to related parties	490	490
Total liabilities	212,930	223,419
Equity		
Mobile Infrastructure Corporation Stockholders' Equity		
Preferred stock Series A, $0.0001 par value, 50,000 shares authorized, 576 and 1,296 shares issued and outstanding, with a stated liquidation value of $576,000 and $1,296,000 as of September 30, 2026 and December 31, 2025, respectively	—	—
Preferred stock Series 1, $0.0001 par value, 97,000 shares authorized, 12,590 and 13,315 shares issued and outstanding, with a stated liquidation value of $12,590,000 and $13,315,000 as of September 30, 2026 and December 31, 2025, respectively	—	—
Preferred stock Series 2, $0.0001 par value, 60,000 shares authorized, 46,000 issued and converted (stated liquidation value of zero as of September 30, 2026 and December 31, 2025)	—	—
Warrants issued and outstanding – zero and 2,553,192 warrants as of September 30, 2026 and December 31, 2025, respectively	—	3,319
Common stock, $0.0001 par value, 500,000,000 shares authorized, 39,378,079 and 39,662,049 shares issued and outstanding as of September 30, 2026 and December 31, 2025, respectively	2	2
Additional paid-in capital	302,872	299,446
Accumulated deficit	(173,833)	(161,496)
Total Mobile Infrastructure Corporation Stockholders' Equity	129,041	141,271
Non-controlling interest	15,083	17,774
Total equity	144,124	159,045
Total liabilities and equity	$ 357,054	$ 382,464

The accompanying notes are an integral part of these consolidated financial statements.

MOBILE INFRASTRUCTURE CORPORATION
CONSOLIDATED STATEMENTS OF OPERATIONS
(In thousands, except share and per share amounts, unaudited)

	For the Three Months Ended September 30,		For the Nine Months Ended September 30,	
	2026	2025	2026	2025
Revenues				
Managed property revenue	$ 8,544	$ 7,673	$ 22,927	$ 21,659
Base rental income	1,013	1,279	3,113	4,185
Percentage rental income	27	134	369	469
Total revenues	9,584	9,086	26,409	26,313
Operating expenses				
Property taxes	1,688	1,761	4,646	5,412
Property operating expense	1,642	1,820	5,051	5,497
Depreciation and amortization	1,762	2,874	5,365	7,822
General and administrative	2,250	2,438	7,256	7,230
Impairment	—	2,545	—	2,545
Total expenses	7,342	11,438	22,318	28,506
Other				
Interest expense, net	(4,781)	(4,568)	(14,634)	(13,908)
Loss on extinguishment of debt	—	—	(2,044)	—
Loss on sale of real estate	—	—	(1,115)	—
Other income (expense), net	(11)	34	125	(15)
Change in fair value of Earn-Out liability	—	458	—	693
Total other expense	(4,792)	(4,076)	(17,668)	(13,230)
Net loss	(2,550)	(6,428)	(13,577)	(15,423)
Net loss attributable to non-controlling interest	(221)	(625)	(1,240)	(1,480)
Net loss attributable to Mobile Infrastructure Corporation's stockholders	$ (2,329)	$ (5,803)	$ (12,337)	$ (13,943)
Preferred stock distributions declared - Series A	(13)	(26)	(49)	(81)
Preferred stock distributions declared - Series 1	(175)	(209)	(537)	(671)
Net loss attributable to Mobile Infrastructure Corporation's common stockholders	$ (2,517)	$ (6,038)	$ (12,923)	$ (14,695)
Basic and diluted loss per weighted average common share:				
Net loss per share attributable to Mobile Infrastructure Corporation's common stockholders - basic and diluted	$ (0.06)	$ (0.15)	$ (0.33)	$ (0.36)
Weighted average common shares outstanding, basic and diluted	39,355,655	40,737,762	39,350,880	40,641,426

The accompanying notes are an integral part of these consolidated financial statements.

MOBILE INFRASTRUCTURE CORPORATION
CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY
(In thousands, except share amounts, unaudited)

	Preferred stock		Common stock						
	Number of Shares	Par Value	Number of Shares	Par Value	Warrants	Additional Paid-in Capital	Accumulated Deficit	Non-controlling interest	Total
Balance, December 31, 2025	14,611	$ —	39,662,049	$ 2	$ 3,319	$ 299,446	$ (161,496)	$ 17,774	$ 159,045
Equity-based payments	—	—	108,711	—	—	187	—	546	733
Distributions to non-controlling interest holders	—	—	—	—	—	—	—	(46)	(46)
Share repurchase program	—	—	(478,296)	—	—	(1,437)	—	—	(1,437)
Redemptions - Series 1	(102)	—	—	—	—	(202)	—	—	(202)
Redemptions - Series A	(30)	—	—	—	—	(30)	—	—	(30)
Declared distributions – Series A ($14.38 per share)	—	—	—	—	—	(19)	—	—	(19)
Declared distributions – Series 1 ($13.75 per share)	—	—	—	—	—	(183)	—	—	(183)
Net loss	—	—	—	—	—	—	(7,055)	(733)	(7,788)
Balance, March 31, 2026	14,479	$ —	39,292,464	$ 2	$ 3,319	$ 297,762	$ (168,551)	$ 17,541	$ 150,073
Equity-based payments	—	—	61,344	—	—	390	—	394	784
Distributions to non-controlling interest holders	—	—	—	—	—	—	—	(44)	(44)
Redemptions - Series 1	(299)	—	—	—	—	(371)	—	—	(371)
Redemptions - Series A	(76)	—	—	—	—	(76)	—	—	(76)
Declared distributions – Series A ($14.38 per share)	—	—	—	—	—	(17)	—	—	(17)
Declared distributions – Series 1 ($13.75 per share)	—	—	—	—	—	(179)	—	—	(179)
Net loss	—	—	—	—	—	—	(2,953)	(286)	(3,239)
Balance, June 30, 2026	14,104	$ —	39,353,808	$ 2	$ 3,319	$ 297,509	$ (171,504)	$ 17,605	$ 146,931
Equity-based payments	—	—	—	—	—	363	—	398	761
Distributions to Non-controlling Interest Holders	—	—	—	—	—	—	—	(44)	(44)
Expiration of warrants	—	—	—	—	(3,319)	3,319	—	—	—
Redemptions - Series 1	(324)	—	—	—	—	(172)	—	—	(172)
Redemptions - Series A	(614)	—	—	—	—	(614)	—	—	(614)
Declared distributions – Series A ($14.38 per share)	—	—	—	—	—	(13)	—	—	(13)
Declared distributions – Series 1 ($13.75 per share)	—	—	—	—	—	(175)	—	—	(175)
Allocation of equity to non-controlling interest	—	—	24,271	—	—	2,655	—	(2,655)	—
Net loss	—	—	—	—	—	—	(2,329)	(221)	(2,550)
Balance, September 30, 2026	13,166	$ —	39,378,079	$ 2	$ —	$ 302,872	$ (173,833)	$ 15,083	$ 144,124

MOBILE INFRASTRUCTURE CORPORATION
CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY
(In thousands, except share amounts, unaudited)

	Preferred stock		Common stock						
	Number of Shares	Par Value	Number of Shares	Par Value	Warrants	Additional Paid-in Capital	Accumulated Deficit	Non-controlling interest	Total
Balance, December 31, 2024	20,114	$ —	40,376,974	$ 2	$ 3,319	$ 306,718	$ (140,056)	$ 19,288	$ 189,271
Equity-based payments	—	—	196,896	—	—	369	—	742	1,111
Distributions to non-controlling interest holders	—	—	—	—	—	—	—	(47)	(47)
Share repurchase program	—	—	(82,196)	—	—	(265)	—	—	(265)
Redemptions - Series 1	(1,090)	—	—	—	—	(1,397)	—	—	(1,397)
Redemptions - Series A	(60)	—	—	—	—	(75)	—	—	(75)
Declared distributions – Series A ($14.38 per share)	—	—	—	—	—	(28)	—	—	(28)
Declared distributions – Series 1 ($13.75 per share)	—	—	—	—	—	(241)	—	—	(241)
Net loss	—	—	—	—	—	—	(3,890)	(444)	(4,334)
Balance, March 31, 2025	18,964	$ —	40,491,674	$ 2	$ 3,319	$ 305,081	$ (143,946)	$ 19,539	$ 183,995
Equity-based payments	—	—	18,116	—	—	250	—	597	847
Distributions to non-controlling interest holders	—	—	—	—	—	—	—	(46)	(46)
Share repurchase program	—	—	(5,943)	—	—	(22)	—	—	(22)
Redemptions - Series 1	(1,528)	—	—	—	—	(957)	—	—	(957)
Redemptions - Series A	(15)	—	—	—	—	—	—	—	—
Declared distributions – Series A ($14.38 per share)	—	—	—	—	—	(27)	—	—	(27)
Declared distributions – Series 1 ($13.75 per share)	—	—	—	—	—	(221)	—	—	(221)
Allocation of equity to non-controlling interest	—	—	281,280	—	—	1,406	—	(1,406)	—
Net loss	—	—	—	—	—	—	(4,250)	(411)	(4,661)
Balance, June 30, 2025	17,421	$ —	40,785,127	$ 2	$ 3,319	$ 305,510	$ (148,196)	$ 18,273	$ 178,908
Equity-based payments	—	—	—	—	—	314	—	488	802
Distributions to non-controlling interest holders	—	—	—	—	—	—	—	(48)	(48)
Repurchase of common stock	—	—	(200,361)	—	—	(719)	—	—	(719)
Redemptions - Series 1	(475)	—	—	—	—	(1,972)	—	—	(1,972)
Redemptions - Series A	—	—	—	—	—	(569)	—	—	(569)
Declared distributions – Series A ($14.38 per share)	—	—	—	—	—	(26)	—	—	(26)
Declared distributions – Series 1 ($13.75 per share)	—	—	—	—	—	(209)	—	—	(209)
Net loss	—	—	—	—	—	—	(5,803)	(625)	(6,428)
Balance, September 30, 2025	16,946	$ —	40,584,766	$ 2	$ 3,319	$ 302,329	$ (153,999)	$ 18,088	$ 169,739

The accompanying notes are an integral part of these consolidated financial statements.

MOBILE INFRASTRUCTURE CORPORATION
CONSOLIDATED STATEMENTS OF CASH FLOWS
(In thousands, unaudited)

	For the Nine Months Ended September 30,	
	2026	**2025**
Cash flows from operating activities:		
Net loss	$ (13,577)	$ (15,423)
Adjustments to reconcile net loss to net cash provided by operating activities:		
Depreciation and amortization expense	5,365	7,822
Amortization of loan costs and discounts	3,440	1,652
Loss on extinguishment of debt	2,044	—
(Gain) loss on interest rate hedge	(227)	174
Loss on sale of real estate	1,115	—
Equity-based payment	2,358	2,289
Impairment	—	2,545
Change in fair value of Earn-Out Liability	—	(693)
Changes in operating assets and liabilities		
Due to/from related parties	—	23
Accounts payable and accrued expenses	762	3,444
Other assets	(390)	(130)
Accounts receivable, net	804	(229)
Net cash provided by operating activities	1,694	1,474
Cash flows from investing activities:		
Capital expenditures	(1,177)	(1,031)
Insurance reimbursement for capital expenditures	—	120
Proceeds from note receivable	—	3,120
Proceeds from sale of investment in real estate	15,368	—
Net cash provided by investing activities	14,191	2,209
Cash flows from financing activities:		
Proceeds from Line of Credit	742	2,660
Payments on Line of Credit	(3,710)	—
Proceeds from notes payable	727	—
Payments on notes payable	(10,538)	(4,889)
Payment of debt prepayment costs	(2,044)	—
Distributions to non-controlling interest holders	(134)	(141)
Loan fees	(1,986)	—
Share repurchase plan	(1,437)	(1,006)
Shares repurchased for vesting of employee awards	(156)	(135)
Preferred redemption payments	(1,445)	(3,168)
Preferred dividend payments	(592)	(767)
Net cash used in financing activities	(20,573)	(7,446)
Net change in cash and cash equivalents and restricted cash	(4,688)	(3,763)
Cash and cash equivalents and restricted cash, beginning of period	15,284	15,819
Cash and cash equivalents and restricted cash, end of period	$ 10,596	$ 12,056
Reconciliation of Cash and Cash Equivalents and Restricted Cash:		
Cash and cash equivalents at beginning of period	$ 8,349	$ 10,655
Restricted cash at beginning of period	6,935	5,164
Cash and cash equivalents and restricted cash at beginning of period	$ 15,284	$ 15,819
Cash and cash equivalents at end of period	$ 4,879	$ 6,136
Restricted cash at end of period	5,717	5,920
Cash and cash equivalents and restricted cash at end of period	$ 10,596	$ 12,056
Supplemental disclosures of cash flow information:		
Interest Paid	$ 9,279	$ 8,895
Non-cash investing and financing activities:		
Distributions declared not yet paid	$ 61	$ 79
Requested preferred redemptions not yet paid	$ 20	$ 2,305
Accrued capital expenditures	$ 608	$ —

The accompanying notes are an integral part of these consolidated financial statements.

MOBILE INFRASTRUCTURE CORPORATION
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
SEPTEMBER 30, 2026
(UNAUDITED)

Note 1 — Organization and Business Operations

Mobile Infrastructure Corporation ("MIC," "we," "us," "our," and the "Company") is a Maryland corporation, publicly traded on The Nasdaq Stock Market LLC ("Nasdaq") under the ticker "BEEP." We focus on acquiring, owning and optimizing parking facilities and related infrastructure, including parking lots, parking garages and other parking structures throughout the United States. We target both parking garage and surface lot properties primarily in the top 50 U.S. Metropolitan Statistical Areas ("MSAs"), with proximity to key demand drivers, such as commerce, events and venues, government and institutions, hospitality and multifamily central business districts. As of September 30, 2026, we own 35 parking facilities in 18 separate markets throughout the United States, with a total of approximately 13,200 parking spaces and approximately 4.6 million square feet. We also own approximately 0.1 million square feet of commercial space adjacent to our parking facilities.

The Company is a member of Mobile Infra Operating Company, LLC, a Delaware limited liability company, (the "Operating Company") and owns substantially all of its assets and conducts substantially all of its operations through the Operating Company. The Operating Company is managed by a board of directors, one appointed by the Company and one appointed by the other members of the Operating Company. Currently, the two directors of the Operating Company are Manuel Chavez, III, the Executive Chairman of the Company's Board of Directors (the "Board"), and Stephanie Hogue, our President, Chief Executive Officer and a member of the Board. The Company owns approximately 90.2% of the common units of the Operating Company ("Common Units"). The remaining Common Units are held by certain of our executive officers and directors (directly or indirectly) and outside investors.

Note 2 — Summary of Significant Accounting Policies

Basis of Accounting

Our consolidated financial statements are prepared on the accrual basis of accounting and in accordance with generally accepted accounting principles in the United States ("GAAP") for interim financial information as contained in the Financial Accounting Standards Board ("FASB") Accounting Standards Codification ("ASC"), and in conjunction with rules and regulations of the U.S. Securities and Exchange Commission ("SEC"). Certain information and footnote disclosures required for annual financial statements have been condensed or excluded pursuant to SEC rules and regulations. In the opinion of management, all normal recurring adjustments considered necessary to give a fair presentation of operating results for the periods presented have been included. Certain prior period amounts have been reclassified to conform to the current period presentation. Operating results for the three and nine months ended September 30, 2026, are not necessarily indicative of the results that may be expected for the year ending December 31, 2026. There were no significant changes to our significant accounting policies during the nine months ended September 30, 2026. For a full summary of our accounting policies, refer to our Annual Report on Form 10-K for the fiscal year ended December 31, 2025 filed with the SEC on March 5, 2026.

Going Concern

The accompanying consolidated financial statements are prepared in accordance with GAAP applicable to a going concern, which contemplates the realization of assets and the satisfaction of liabilities in the normal course of business.

The going concern basis assumes that we will be able to meet our obligations and continue our operation one year from the date of the filing of this quarterly report on Form 10-Q (this "Quarterly Report"), which is dependent upon our ability to effectively implement plans related to the Line of Credit and notes payable that mature within one year after the date of the filing of the Quarterly Report.

We have incurred net losses since our inception and anticipate net losses for the near future. We have $28.9 million of debt due within twelve months of the date of the filing of the Quarterly Report which is comprised of $22.9 million related to the Line of Credit (as defined herein) and $6.0 million of notes payable. Additionally, as of the date of this filing, the Line of Credit has $6.5 million of accrued interest that is due upon maturity. We do not currently have sufficient cash on hand, liquidity or projected cash flows to repay the outstanding amounts and related interest due upon maturity. These conditions and events raise substantial doubt about the Company's ability to continue as a going concern.

Management has approved a plan to extend the Line of Credit and to sell real estate assets to satisfy the debt maturities, allowing the Company to sell the properties on an orderly basis. Additionally, management is actively exploring alternative financing, which would have a maturity date beyond one year. Consistent with our past practice and our working relationship with our related party lender, we will request further extensions, if necessary, in order to allow us to sell properties on an orderly basis and/or obtain alternative financing. Management has determined that it is probable the plan will be successfully implemented. Accordingly, we have concluded that this plan alleviates substantial doubt about the Company's ability to continue as a going concern.

Use of Estimates

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates. Management makes significant estimates regarding stock issuance, equity compensation, asset impairment, and purchase price allocations to record investments in real estate, as applicable.

Concentration

Our operators may act as agents collecting revenues on our behalf or may act as a lessee if under a lease agreement. We have concentrations in revenue, excluding commercial revenue, where certain operators act as either a lease tenant or an operator agent with Metropolis Technologies, Inc. ("Metropolis") of 63.4% and 62.5% for the three months ended September 30, 2026 and 2025 and of 62.6% and 61.9% for the nine months ended September 30, 2026 and 2025, respectively, as well as with LAZ Parking ("LAZ") of 16.6% and 19.1% for the three months ended September 30, 2026 and 2025 and of 16.5% and 16.6% for the nine months ended September 30, 2026 and 2025, respectively.

In addition, we had concentrations in Cincinnati (21.1% and 20.0%), Detroit (11.5% and 11.0%), and Chicago (10.1% and 9.8%) based on gross book value of real estate, including intangible assets and construction in progress, as of September 30, 2026 and December 31, 2025, respectively.

We had concentrations of our outstanding accounts receivable balance with Metropolis (46.8% and 40.2%) as of September 30, 2026 and December 31, 2025, respectively, and with LAZ (14.2%) as of September 30, 2026. The outstanding accounts receivable balance with LAZ was not significant as of December 31, 2025. The majority of these receivable balances represent cash paid by parkers that was collected on our behalf by these operators.

Income Taxes

Deferred tax assets and liabilities are recognized for the future tax consequences attributable to differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases and net operating loss and tax credit carryforwards. Deferred tax assets and liabilities are measured using enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. The effect on deferred tax assets and liabilities of a change in tax rates is recognized in operations in the period that includes the enactment date. Valuation allowances are established when management determines that it is more likely than not that all or some portion of the deferred tax asset will not be realized. A full valuation allowance has been recorded for deferred tax assets due to our history of taxable losses.

Lessor Accounting

All our leases are classified as operating leases. The majority of variable lease payments for operating leases are recorded as Percentage Rental Income within the Consolidated Statements of Operations. Certain of our lease agreements provide for tenant reimbursements of property taxes and other operating expenses that are variable depending upon the applicable expenses incurred. These reimbursements are accrued as Base Rental Income in our Consolidated Statements of Operations and were not significant during the three and nine months ended September 30, 2026 and 2025. No significant changes to our leases have occurred during the nine months ended September 30, 2026.

Recently Issued Accounting Standards

The following table provides a brief description of recent accounting pronouncements that could have a material effect on our consolidated financial statements:

Standard	Description	Planned Date of Adoption	Effect on Financial Statements or Other Significant Matters
ASU 2024-03—Income Statement: Reporting Comprehensive Income - Expense Disaggregation Disclosures (Subtopic 220-40)	This amendment requires disaggregation of certain expense captions into specified categories in disclosures within the footnotes to the financial statements for public business entities.	December 31, 2027	We are currently evaluating the impact the adoption of this standard will have on our disclosures.
ASU 2025-12—Codification Improvements	This amendment includes various codification improvements and updates, including clarifications on calculating earnings per share when a loss from continuing operations exists.	December 31, 2026	We are currently evaluating the impact the adoption of this standard will have on our disclosures.
ASU 2025-06—Targeted Improvements to the Accounting for Internal-Use Software	This amendment includes updates to the capitalization framework for costs associated with internal-use software.	June 30, 2026	We adopted this standard in Q2 2026. The impact of the adoption is immaterial to our financial statements.

Note 3 — Managed Property Revenues

Disaggregation of revenue

We disaggregate revenue from contracts with customers by Transient Parkers, customers who arrive at our parking facilities and have the right to park in any open spot not otherwise marked as reserved, and Contract Parkers, customers who pay, generally in advance, to have the right to access the facility for a set period. We have concluded that such disaggregation of revenue best depicts the overall nature and timing of our revenue and cash flows affected by the economic factors of the respective contractual arrangement.

Disaggregated revenue for the three and nine months ended September 30, 2026 and 2025 are as follows (dollars in thousands):

	For the Three Months Ended September 30,		For the Nine Months Ended September 30,	
	2026	2025	2026	2025
Transient Parkers	$ 5,820	$ 5,101	$ 14,944	$ 14,119
Contract Parkers	2,724	2,530	7,983	7,414
Ancillary Revenue (1)	—	42	—	126
Total Managed Property Revenue	$ 8,544	$ 7,673	$ 22,927	$ 21,659

(1) Ancillary revenue includes contracted revenue for other uses outside of parking, such as billboard revenue, and is recognized over time.

Contract balances

The timing of revenue recognition, billings and cash collections results in accounts receivable and contract liabilities. Accounts receivable represent amounts where we have an unconditional right to the consideration and therefore only the passage of time is required for us to receive consideration due from the customer. Receivables may be from parking customers who have a contractual obligation to pay for their usage or from the operators of the facilities who have collected parking fees on our behalf. As of September 30, 2026 and 2025, we had $3.1 million and $3.2 million of outstanding accounts receivable, respectively, related to our managed property revenue.

It is our standard procedure to bill Contract Parkers in the month prior to when they will be using the facility in accordance with agreed-upon contractual terms. Billing typically occurs prior to revenue recognition, resulting in contract liabilities. The majority of any contract liability will be recognized within a month of the liability being recognized. Changes in deferred revenue primarily include prepayments for future parking months and recognition of previously deferred revenue. No material amounts in deferred revenue represent prepayments for a period longer than a single month. As of September 30, 2026 and December 31, 2025, we had approximately $0.1 million of deferred managed property revenue included in Accounts Payable and Accrued Expenses on the Consolidated Balance Sheets.

Note 4 — Dispositions of Investments in Real Estate

2026

In March 2026, we sold a parking garage located in Honolulu, Hawaii for approximately $16.5 million, resulting in a loss on sale of real estate of approximately $1.1 million.

2025

In November 2025, we sold a parking lot located in Indianapolis, Indiana for approximately $2.0 million, resulting in a gain on sale of real estate of approximately $0.5 million.

In December 2025, we sold a parking garage located in Lubbock, Texas for approximately $11.0 million, resulting in a loss on sale of real estate of approximately $0.5 million, and two parking lots in Denver, Colorado for approximately $2.5 million, resulting in a $0.1 million loss on sale of real estate.

Note 5 — Intangible Assets

A schedule of our intangible assets and related accumulated amortization as of September 30, 2026 and December 31, 2025 is as follows (dollars in thousands):

	As of September 30, 2026		As of December 31, 2025	
	Gross carrying amount	Accumulated amortization	Gross carrying amount	Accumulated amortization
In-place lease value	$ 2,390	$ 2,368	$ 2,390	$ 2,274
Indefinite lived contract	3,160	—	3,160	—
Acquired technology	167	94	167	69
Total intangible assets	$ 5,717	$ 2,462	$ 5,717	$ 2,343

Amortization of the in-place lease value and acquired technology is included in Depreciation and Amortization in our Consolidated Statements of Operations. Amortization expense associated with intangible assets totaled approximately $40,000 and $1.0 million for the three months ended September 30, 2026 and 2025, respectively and approximately $0.1 million and $2.1 million for the nine months ended September 30, 2026 and 2025, respectively.

Estimated future amortization of intangible assets as of September 30, 2026 is as follows (dollars in thousands):

	In-place lease value	Acquired technology
2026 (Remainder)	$ 8	$ 8
2027	14	33
2028	—	32
	$ 22	$ 73

Note 6 — Debt

As of September 30, 2026 and December 31, 2025, the principal balances on notes payable are as follows (dollars in thousands):

Loan	Interest Rate	Loan Maturity	Balance as of 9/30/26	Balance as of 12/31/25
St Louis Cardinal Lot DST, LLC	5.25%	6/6/2027	$ 6,000	$ 6,000
Mabley Place Garage, LLC (1)	7.02%	12/4/2027	11,581	11,791
2029 KeyBank Loan Pool (2)	7.94%	3/1/2029	5,713	5,767
Series 2025-1 Class A-2 Notes (3)	4.15%	10/28/2030	97,800	99,600
2034 CMBS Loan (4)	7.76%	12/6/2034	66,674	75,149
Mabley LOC	(5)	11/10/2031	727	—
Less unamortized loan issuance costs			(4,334)	(5,424)
Less discount on notes payable			(8,766)	(11,112)
			$ 175,395	$ 181,771

(1) As mentioned below, we entered into an interest rate swap agreement effective March 2025 for the Mabley Place Garage, LLC loan. The interest rate is SOFR plus a spread of 3.25% and the swap provides for a fixed overall rate of 7.29%.
(2) 2029 KeyBank Loan Pool is secured by MVP Memphis Poplar, LLC and MVP St. Louis, LLC.
(3) In October 2025, we entered into an asset-backed securitization of 19 properties in our portfolio priced at 88.30% of the principal amount of $100 million (the "Series 2025-1 Class A-2 Notes").
(4) 2034 CMBS Loan is secured by 6 properties.
(5) The interest rate on the Mabley LOC, as defined below, is SOFR plus a spread of 2.75%, subject to a 4.0% floor. The interest rate was 6.57% as of September 30, 2026.

In February 2026, we entered into a $1.5 million line of credit with WesBanco Bank, Inc. maturing in November 2031 to fund capital improvements at Mabley Place Garage (the "Mabley LOC"). The Mabley LOC is secured by the Mabley Place Garage and is cross-collateralized and cross-defaulted with our existing WesBanco loan.

In March 2026, we made a partial principal paydown of $8.1 million on the 2034 CMBS Loan using proceeds from the sale of a parking asset. In connection with the sale, we incurred a charge of $2.0 million associated with the prepayment of the 2034 CMBS Loan, which is recognized as Loss on Extinguishment of Debt on the Consolidated Statement of Operations.

As of September 30, 2026, future principal payments on notes payable are as follows (dollars in thousands):

2026 (remainder)	$	777
2027		20,383
2028		2,925
2029		8,602
2030		90,195
Thereafter		65,613
Total	$	188,495

Line of Credit

In September 2024, we entered into a $40.4 million revolving credit facility agreement with Harvest Small Cap Partners, L.P. and Harvest Small Cap Partners Master, Ltd. (collectively, the "Lenders") maturing in September 2025 (the "Line of Credit"). On September 22, 2026, we entered into a fifth amendment to the Line of Credit, which extended the maturity date to December 31, 2026. The Lenders have the option to require cash payment of the prior month's accrued interest within five business days of written demand. Borrowings under the Line of Credit accrue interest at a rate of 15.0% per annum, with interest payable in arrears at maturity, upon repayment of any principal amount borrowed under the Line of Credit, or upon earlier demand by the Lenders pursuant to the fourth amendment to the Line of Credit. After certain amounts paid with the initial proceeds, the Line of Credit may only be used for redemption payments on the Series A Preferred Stock and Series 1 Preferred Stock and funding of the share repurchase program, discussed below. The Line of Credit includes provisions for defaults on recourse indebtedness in an aggregate amount equal to or exceeding $25 million and non-recourse indebtedness in an aggregate amount equal to or exceeding $50 million. Mr. Osher, Co-Chairman of the Board, is the managing member of No Street Capital LLC, which serves as the investment manager of the Lenders.

As of September 30, 2026, approximately $22.9 million was outstanding under the Line of Credit. Additionally, there was approximately $6.8 million of accrued interest on the Line of Credit as of September 30, 2026 that is recorded in Accounts Payable and Accrued Expenses on our Consolidated Balance Sheets.

Interest Rate Swap

In December 2024, we entered into an interest rate swap agreement to coincide with the refinance of Mabley Place Garage, LLC, which will mature in December 2027. The interest rate swap is valued as an asset of approximately $0.1 million as of September 30, 2026 and is recorded within Other Assets on our Consolidated Balance Sheets. As of December 31, 2025, the interest rate swap was valued as a liability of approximately $0.2 million recorded within Accounts Payable and Accrued Expenses on our Consolidated Balance Sheets. The arrangement was for a notional amount of $12.0 million and a fixed overall rate of 7.29% beginning in March 2025. Our use of derivative instruments is limited to this interest rate swap to manage interest rate exposure. The principal objective of this arrangement is to minimize the risks and costs associated with our financial structure, which are in part determined by interest rates. We have elected not to use hedge accounting due to the short-term duration of the arrangement and, as such, will reflect changes in fair value of the arrangement within Other Income (Expense), Net on our Consolidated Statements of Operations.

Note 7 — Equity

We have two classes of capital stock authorized for issuance under our Charter: 500,000,000 shares of common stock, par value $0.0001 per share, and 100,000,000 shares of preferred stock, par value $0.0001 per share, of which 97,000 are designated as shares of Series 1 Preferred Stock, 50,000 are designated as shares of Series A Preferred Stock and 60,000 are designated as shares of Series 2 Preferred Stock.

Series A Convertible Redeemable Preferred Stock

The terms of the Series A Preferred Stock provide that the holders of the Series A Preferred Stock are entitled to receive, when and as authorized by the Board and declared by us out of legally available funds, cumulative cash dividends on each share at an annual rate of 5.75% of the stated value pari passu with the dividend preference of the Series 1 Preferred Stock and in preference to any payment of any dividend on our common stock.

Series 1 Convertible Redeemable Preferred Stock

The terms of the Series 1 Preferred Stock provide that the holders of the Series 1 Preferred Stock are entitled to receive, when and as authorized by the Board and declared by us out of legally available funds, cumulative cash dividends on each share at an annual rate of 5.50% of the stated value pari passu with the dividend preference of the Series A Preferred Stock and in preference to any payment of any dividend on our common stock.

Series 1 Preferred Stock and Series A Preferred Stock Distributions

On September 11, 2024, the Board declared payment of accrued and unpaid dividends for all past dividend periods on the Series 1 Preferred Stock and Series A Preferred Stock. Additionally, we declared monthly dividend payments on the Series A Preferred Stock and Series 1 Preferred Stock for each subsequent month through September 2026. The payment of future dividends is subject to the Board's discretion and will be determined by the Board based on the Company's financial condition, applicable law and such other considerations as the Board deems relevant.

Series 1 Preferred Stock and Series A Preferred Stock Redemptions and Conversions

Upon receipt of written notice to convert shares of Series 1 Preferred Stock and Series A Preferred Stock into common stock, we have the option to redeem the shares for cash with the redemption price equal to the stated value of $1,000, plus any accrued but unpaid dividends. Should we elect to convert the shares, each share of Series 1 Preferred Stock and Series A Preferred Stock will convert into a number of shares of common stock determined by dividing the sum of (i) 100% of the stated value of $1,000, plus (ii) any accrued but unpaid dividends up to, but not including, the date of conversion, by the volume weighted average price per share of common stock for the 20 trading days prior to the delivery date of the receipt of the notice.

During the nine months ended September 30, 2026, approximately 700 shares of the Series 1 Preferred Stock and approximately 700 shares of Series A Preferred Stock were redeemed for cash. In addition, requested redemptions at September 30, 2026 of approximately 20 shares with a stated value of $20,000 of Series 1 Preferred Stock and Series A Preferred Stock were reclassified to Accrued Preferred Distributions and Redemptions on the Consolidated Balance Sheets, as we intend to redeem the shares for cash.

During the nine months ended September 30, 2025, approximately 3,100 shares of the Series 1 Preferred Stock and approximately 80 shares of Series A Preferred Stock were redeemed for cash. In addition, requested redemptions at September 30, 2025 of approximately 2,300 shares with a stated value of approximately $2.3 million of Series 1 Preferred Stock and Series A Preferred Stock were reclassified to Accrued Preferred Distributions and Redemptions on the Consolidated Balance Sheets, as we intended to redeem the shares for cash.

During the nine months ended September 30, 2026 and 2025, no shares of Series 1 Preferred Stock or Series A Preferred Stock were converted to shares of common stock.

Warrants

In accordance with the warrant agreement dated August 25, 2021 (the “Warrant Agreement”), which was further amended on August 29, 2023, Color Up, LLC (“Color Up”) had the right to purchase up to 2,553,192 shares of common stock, at an exercise price of $7.83 per share for an aggregate cash purchase price of up to $20.0 million (the “Common Stock Warrants”) and could exercise the Common Stock Warrants on a cashless basis at Color Up’s option. Subsequently, Color Up distributed the entirety of the Common Stock Warrants to HSCP Strategic III, LP, an entity controlled by Mr. Osher, and Bombe Asset Management, LLC, an entity owned and controlled by Mr. Chavez and Ms. Hogue.

The Common Stock Warrants expired unexercised on August 25, 2026.

Convertible Non-controlling Interests

As of September 30, 2026 and December 31, 2025, the Operating Company had approximately 43.6 million and 44.1 million Common Units outstanding, respectively, excluding any equity incentive units granted and the Earn-Out Shares, as defined below. Beginning six months after first acquiring Common Units, each member has the right to redeem the Common Units for either cash or common stock on a one-for-one basis, subject to both our discretion and the terms and conditions set forth in the limited liability company agreement of the Operating Company (the “Operating Agreement”). During the nine months ended September 30, 2026, approximately 24,000 Common Units were converted to shares of common stock on a one-for-one basis. During the nine months ended September 30, 2025, approximately 281,000 Common Units were converted to shares of common stock.

The Common Units not held by the Company outstanding as of September 30, 2026 are classified as noncontrolling interests within permanent equity on our Consolidated Balance Sheets.

Share Repurchase Program

In September 2024, the Board authorized a share repurchase program of up to $10 million of shares of our outstanding common stock. Repurchases may be made from time to time through open-market purchases or through privately negotiated transactions subject to market conditions, applicable legal requirements and other relevant factors. Open market repurchases may be structured to occur in accordance with the requirements of Rule 10b-18 under the Securities Exchange Act of 1934, as amended. We may also enter into Rule 10b5-1 plans to facilitate repurchases of our shares under this authorization. During the nine months ended September 30, 2026, we repurchased approximately 0.5 million shares under the program, for a cost of approximately $1.4 million. No shares were repurchased under the plan during the three months ended September 30, 2026. During the three and nine months ended September 30, 2025, we repurchased approximately 0.2 million and 0.3 million shares under the program, for a cost of approximately $0.7 million and $1.0 million, respectively.

Note 8 — Stock-Based Compensation

At the 2026 Annual Meeting of Stockholders, our stockholders approved the Amended and Restated Mobile Infrastructure and Mobile Infra Operating Company, LLC 2023 Incentive Award Plan (the "Plan"), which among other things, increased the number of shares of common stock available for issuance under the Plan by 3,000,000. The Plan provides for the grant of stock options, restricted shares, dividend equivalent awards, share payment awards, restricted share units (“RSUs”), performance awards, performance share awards, other incentive awards, profits interest units (including Performance Units and LTIP Units) and SARs. The Board typically grants both service and performance-based awards during the first quarter of each year. Service-based awards will typically follow a three-year graded vesting schedule, and performance-based awards generally vest based upon total shareholder return ("TSR") relative to the Russell 2000 Index. All awards may vest in the form of common stock or LTIP Units. LTIP Units are a class of equity interest in the Operating Company that are intended to qualify as “profits interests” for federal income tax. The value of vested LTIP Units is realized by the holder through conversion of the LTIP Units into Common Units.

The following table sets forth a roll forward of all incentive equity awards for the nine months ended September 30, 2026:

	Number of Incentive Equity Awards	Weighted Avg Grant Date Fair Value Per Share
Unvested - January 1, 2026	4,283,456	$ 6.07
Granted	514,988	3.31
Vested	(445,753)	4.55
Forfeited	(26,174)	3.07
Unvested - September 30, 2026	4,326,517	$ 5.92

We recognized equity-based compensation expense of $0.8 million for the three months ended September 30, 2026 and 2025, and $2.4 million and $2.3 million for the nine months ended September 30, 2026 and 2025, respectively, which is included in General and Administrative in the Consolidated Statements of Operations. Included in the expense were equity awards granted in lieu of salary amounts. The remaining unrecognized compensation cost of approximately $3.7 million will be recognized over a weighted average term of 1.7 years. Performance-based awards are valued at target and may have the ability to earn additional or fewer shares based on level of achievement.

Note 9 — Earnings Per Share

Basic and diluted loss per weighted average common share ("EPS") is calculated by dividing net income (loss) attributable to our common stockholders, including any participating securities, by the weighted average number of shares outstanding for the period. We include the effect of participating securities in basic and diluted earnings per share computations using the two-class method of allocating distributed and undistributed earnings when the two-class method is more dilutive than the treasury stock method. Outstanding warrants and stock-based compensation were antidilutive as a result of the net loss for the three and nine months ended September 30, 2026 and 2025 and therefore were excluded from the dilutive calculation. We include unvested performance units as contingently issuable shares in the computation of diluted EPS once the market criteria are met, assuming that the end of the reporting period is the end of the contingency period. We had 4.3 million and 3.7 million unvested service- and performance-based awards which are considered antidilutive to the dilutive loss per share calculation for the three and nine months ended September 30, 2026 and 2025, respectively.

The following table reconciles the numerator and denominator used in computing our basic and diluted per-share amounts for net loss attributable to common stockholders for the three and nine months ended September 30, 2026 and 2025 (dollars in thousands):

	For the Three Months Ended		For the Nine Months Ended	
	September 30, 2026	September 30, 2025	September 30, 2026	September 30, 2025
Numerator:				
Net loss attributable to MIC	$ (2,517)	$ (6,038)	$ (12,923)	$ (14,695)
Net loss attributable to participating securities	—	—	—	—
Net loss attributable to MIC common stock	$ (2,517)	$ (6,038)	$ (12,923)	$ (14,695)
Denominator:				
Basic and dilutive weighted average shares of common stock outstanding	39,355,655	40,737,762	39,350,880	40,641,426
Basic and diluted loss per weighted average common share:				
Basic and dilutive	$ (0.06)	$ (0.15)	$ (0.33)	$ (0.36)

Note 10 — Variable Interest Entities

We, through a wholly owned subsidiary of the Operating Company, own a 51.0% beneficial interest in MVP St. Louis Cardinal Lot, DST, a Delaware Statutory Trust ("MVP St. Louis"). MVP St. Louis is the owner of a 2.56-acre, 376-vehicle commercial parking lot, known as the Cardinal Lot.

MVP St. Louis is considered a variable interest entity ("VIE") and we conclude that we are the primary beneficiary because the power to direct the activities that most significantly impact the economic performance of MVP St. Louis is held by MVP Parking DST, LLC (the "Manager") and certain subsidiaries of the Manager, which is controlled by Mr. Chavez.

As a result, we consolidate our investment in MVP St. Louis and MVP St. Louis Cardinal Lot Master Tenant, LLC, which had total assets of approximately $11.9 million (substantially all real estate investments) and liabilities of approximately $6.1 million (substantially all mortgage debt) before consolidation as of both September 30, 2026 and December 31, 2025. Due to the structure of this VIE, the assets of MVP St. Louis can only be used to settle the liabilities of that entity and the VIE's creditors do not have recourse to the Company.

Note 11 — Fair Value

A fair value measurement is based on the assumptions that market participants would use in pricing an asset or liability in an orderly transaction. The hierarchy for inputs used in measuring fair value is as follows:

Level 1 – Inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities.
Level 2 – Inputs include quoted prices in active markets for similar assets and liabilities, quoted prices for identical or similar assets or liabilities in markets that are not active, and model-derived valuations whose inputs are observable.
Level 3 – Model-derived valuations with unobservable inputs.

In certain cases, the inputs used to measure fair value may fall into different levels of the fair value hierarchy. In such cases, for disclosure purposes, the level within which the fair value measurement is categorized is based on the lowest level input that is significant to the fair value measurement.

Our financial instruments include cash and cash equivalents, restricted cash, accounts receivable and accounts payable. Due to their short maturities or recent nature, the carrying amounts of these assets and liabilities approximate fair value. The estimated fair value of our notes payable was derived using Level 2 inputs and approximates $179.7 million and $187.8 million as of September 30, 2026 and December 31, 2025, respectively. The carrying amount of the Line of Credit as of September 30, 2026 approximates fair value due to its short time to maturity.

Recurring and Nonrecurring Fair Value Measurements

We have 1,900,000 shares of common stock that are subject to an earn-out structure (the "Earn-Out Shares"), as described below. The Earn-Out Shares and interest rate swap are measured and recognized at fair value on a recurring basis, while certain real estate assets and liabilities are measured and recognized at fair value as needed. Fair value measurements that occurred as of and during the nine months ended September 30, 2026 and the year ended December 31, 2025 were as follows (in thousands):

	September 30, 2026			December 31, 2025		
	Level 1	Level 2	Level 3	Level 1	Level 2	Level 3
Recurring						
Earn-Out Shares	—	—	—	—	—	—
Interest rate swap	—	$ 60	—	—	$ 167	—
Nonrecurring						
Impaired real estate assets	—	—	—	—	—	$ 30,000

Earn-Out Shares

The terms of the Earn-Out Shares allow an additional 1,900,000 shares to vest if certain milestones are achieved:

- 950,000 shares vest if the aggregate volume-weighted average price for any 5-consecutive trading day period equals or exceeds $13.00 per share prior to December 31, 2026; and
- 950,000 shares vest if the aggregate volume-weighted average price for any 5-consecutive trading day period equals or exceeds $16.00 per share prior to December 31, 2028.

We estimate the fair value of each tranche of shares separately using a Monte Carlo simulation. These estimates require us to make various assumptions about the risk-free rate, expected volatility for each tranche of the Earn-Out Shares, and other items that are unobservable and are considered Level 3 inputs in the fair value hierarchy. We exercise judgment in estimating expected volatility (25.0% to 40.0%) and in selection of comparable companies.

The gain or loss is recorded as the Change in Fair Value of Earn-Out Liability in the Consolidated Statements of Operations. There was no change in the value of the Earn-Out Liability during the nine months ended September 30, 2026.

Interest rate swap

Our interest rate swap is measured at fair value on a recurring basis. The valuation is determined using widely accepted valuation techniques, including discounted cash flow analysis on the expected cash flows of each derivative. This analysis reflects the contractual terms of the derivatives, including the period to maturity, and uses observable market-based inputs, including interest rate curves and implied volatilities. The fair value of the interest rate swap is determined using the market standard methodology of valuing the expected discounted future fixed cash receipts. The variable cash receipts or payments are based on an expectation of future interest rates (forward curves) derived from observable market interest rate curves. We evaluated the need for credit valuation adjustments to appropriately reflect both our own nonperformance risk and the respective counterparty's nonperformance risk in the fair value measurements, but believe these impacts are not material. Because we determined that the significant inputs used to value our derivatives are observable, we believe our derivative valuation is classified in Level 2 of the fair value hierarchy.

Impairment

Our real estate assets are measured and recognized at fair value on a nonrecurring basis when we determine an impairment has occurred. To estimate fair value we may use internally developed valuation models or independent third parties where available. In either case, the fair value of real estate may be based on a number of approaches including the income capitalization approach, sales comparable approach or discounted cash flow approach. We utilize market data such as sales price per stall on comparable recent real estate transactions to estimate the fair value of the real estate assets. We also utilize expected sales proceeds to estimate the fair value of any properties that are actively being marketed for sale. Because we use estimates and assumptions regarding an asset's future performance and cash flows as well as market conditions and discount rates, we determined the impaired assets would fall under Level 3 of the fair value hierarchy. No impairments were recorded during the three and nine months ended September 30, 2026. During the nine months ended September 30, 2025, we impaired approximately $2.5 million of our real estate assets as a result of planned property dispositions.

Note 12 — Commitments and Contingencies

The nature of our business exposes our properties, the Company, the Operating Company and our other subsidiaries to the risk of claims and litigation in the normal course of business. Other than routine litigation arising out of the ordinary course of business, we are not presently subject to any material litigation nor, to our knowledge, is any material litigation threatened against us.

Note 13 — Related Party Transactions and Arrangements

Color Up Matters

In connection with our recapitalization transaction in August 2021, we owe approximately $0.5 million to certain member entities of Color Up relating to prorated revenues for the month of August 2021 of the three properties contributed by Color Up. The accrual is reflected within Due to Related Parties on the Consolidated Balance Sheet as of September 30, 2026 and December 31, 2025.

We have agreed to pay for certain legal services for Color Up in connection with the Registration Rights Agreement. We incurred an immaterial amount related to these services for the nine months ended September 30, 2026 and 2025.

On August 25, 2021, the Company, the Operating Partnership and Color Up entered into the Tax Matters Agreement pursuant to which the Operating Partnership agreed to indemnify Color Up and certain affiliates and transferees of Color Up (together, the "Protected Partners"), against certain adverse tax consequences in connection with (1) (i) a taxable disposition of certain specified properties and (ii) certain dispositions of the Protected Partners' interest in the Operating Partnership, in each case, prior to the tenth anniversary of the completion of the Transaction, as defined in the Tax Matters Agreement, (or earlier, if certain conditions are satisfied); and (2) the Operating Partnership's failure to provide the Protected Partners the opportunity to guarantee a specified amount of debt of the Operating Partnership during the period ending on the tenth anniversary of the completion of the Transaction (or earlier, if certain conditions are satisfied). In addition, and for so long as the Protected Partners own at least 20% of the units in the Operating Partnership received in the Transaction, we agreed to use commercially reasonable efforts to provide the Protected Partners with similar guarantee opportunities.

Line of Credit

In September 2024, we entered into a $40.4 million Line of Credit. Mr. Osher, the Co-Chairman of the Board, is the managing member of No Street Capital LLC, which serves as the investment manager of the Lenders. For further discussion of the Line of Credit, refer to Note 6 above.

Note 14 — Segment Information

Our principal business is the ownership and operation of parking facilities. We do not distinguish our principal business or group our operations by geography or size for purposes of measuring performance and managing the business on a consolidated basis. Accordingly, we have presented our results as a single reportable segment: parking. The accounting policies of the parking segment are the same as those described in Note 2 – Summary of Significant Accounting Policies. The parking segment derives revenue from managed property revenue and rental income at our parking facilities. We provide access to our property and space for the parker's vehicle and are entitled to fees that vary based on the level of usage. All revenue and assets are domestically derived and located.

Our chief operating decision maker ("CODM") is our chief executive officer. Our CODM assesses performance for the parking segment and decides how to allocate resources based on net income that is also reported on the Consolidated Statement of Operations as Net Loss. Disaggregated segment expenses are consistent with those presented on the Consolidated Statement of Operations. The measure of segment assets is reported on the Consolidated Balance Sheets as Total Assets.

The CODM uses net income to evaluate return on assets. Net income is predominantly used in the annual budget and forecasting process. The CODM considers budget to actual variances in assessing performance of the segment and allocating resources. We do not have intra-entity sales or transfers.

For information about the parking segment for the three and nine months ended September 30, 2026 and 2025, refer to the Consolidated Statement of Operations.

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The following is a financial review and analysis of our financial condition and results of operations for the three and nine months ended September 30, 2026 and 2025. This discussion and analysis should be read in conjunction with the accompanying consolidated financial statements and the notes thereto and Management's Discussion and Analysis of Financial Condition and Results of Operations in our annual report on Form 10-K for the fiscal year ended December 31, 2025. Unless otherwise indicated, references in this Quarterly Report on Form 10-Q (this "Quarterly Report") to "MIC," "we," "us," "our," and the "Company" refer to Mobile Infrastructure Corporation and its consolidated subsidiaries.

Forward-Looking Statements

Certain statements included in this Quarterly Report that are not historical facts (including any statements concerning investment objectives, other plans and objectives of management for future operations or economic performance, or assumptions or forecasts related thereto) are forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. Forward-looking statements are typically identified by the use of terms such as "may," "should," "expect," "could," "intend," "plan," "anticipate," "estimate," "believe," "continue," "predict," "potential" or the negative of such terms and other comparable terminology.

The forward-looking statements included herein are based upon our current expectations, plans, estimates, assumptions and beliefs, which involve numerous risks and uncertainties. Assumptions relating to the foregoing involve judgments with respect to, among other things, future economic, competitive and market conditions and future business decisions, all of which are difficult or impossible to predict accurately and many of which are beyond our control. Although we believe that the expectations reflected in such forward-looking statements are based on reasonable assumptions, the actual results and performance could differ materially from those set forth in the forward-looking statements. Factors which could have a material adverse effect on operations and future prospects include, but are not limited to:

- increased fuel prices may adversely affect our operating environment;
- we have a limited operating history and a history of losses, and we may not be able to achieve or sustain profitability in the future;
- we depend on our management team and the loss of key personnel could have a material adverse effect on our ability to conduct and manage our business;
- a material failure, inadequacy, interruption, or security failure of our technology networks and related systems could harm our business;
- our chief executive officer and certain members of our board of directors face or may face conflicts of interest related to their positions and interests in our affiliates, which could hinder our ability to implement our business strategy and generate returns to investors;
- our revenues have been and will continue to be significantly influenced by demand for parking facilities generally, and a decrease in such demand would likely have a greater adverse effect on our revenues than if we owned a more diversified real estate portfolio;
- we may be unable to grow our business by acquisitions of additional parking facilities;
- our parking facilities face intense competition, which may adversely affect rental and fee income;
- we require scale to improve cash flow and earnings for investors;
- changing consumer preferences and legislation affecting our industry or related industries may lead to a decline in parking demand, which could have a material adverse impact on our business, financial condition, and results of operations;
- uninsured losses or premiums for insurance coverage relating to real property may adversely affect our investor returns;
- we may not be able to access financing sources on attractive terms, or at all, which could adversely affect our ability to execute our business plan;
- we utilize significant debt, and we may incur additional debt;
- our debt agreements contain restrictive covenants, and failure to comply with these covenants could result in events of default and acceleration of our indebtedness;
- adverse judgments, settlements, or investigations resulting from legal proceedings in which we may be involved could reduce our profits, limit our ability to operate our business, or distract our officers from attending to our business;
- holders of our outstanding preferred stock have dividend, liquidation, and other rights that are senior to the rights of the holders of our common stock; and
- other risks and uncertainties discussed in Part I, Item 1A, "Risk Factors" and in Part II, Item 7 "Management's Discussion and Analysis of Financial Condition and Results of Operations" in our Annual Report on Form 10-K for the fiscal year ended December 31, 2025.

New risk factors emerge from time to time and it is not possible to predict all such risk factors, nor can we assess the impact of all such risk factors on our business, or the extent to which any factor or combination of factors may cause actual results to differ materially from those contained in any forward-looking statements. All forward-looking statements are expressly qualified in their entirety by the foregoing cautionary statements. We undertake no obligation to update or revise publicly any forward-looking statements, whether as a result of new information, future events or otherwise, except as required by law.

In addition, statements of belief and similar statements reflect our beliefs and opinions on the relevant subject. These statements are based upon information available to us as of the date of this Quarterly Report, and while we believe such information forms a basis for such statements, such information may be limited or incomplete, and statements should not be read to indicate that we have conducted an exhaustive inquiry into, or review of, all potentially available relevant information. These statements are inherently uncertain, involve risks and are subject to change based on various factors, including those discussed in Part I, Item 2, "Management's Discussion and Analysis of Financial Condition and Results of Operations" in this Quarterly Report.

Overview

Mobile Infrastructure Corporation ("MIC," "we," "us," "our," and the "Company") is a Maryland corporation, publicly traded on The Nasdaq Stock Market LLC ("Nasdaq") under the ticker "BEEP." We focus on acquiring, owning and optimizing parking facilities and related infrastructure, including parking lots, parking garages and other parking structures throughout the United States. We target both parking garage and surface lot properties primarily in the top 50 U.S. Metropolitan Statistical Areas ("MSAs"), with proximity to key demand drivers, such as commerce, events and venues, government and institutions, hospitality and multifamily central business districts. As of September 30, 2026, we own 35 parking facilities in 18 separate markets throughout the United States, with a total of approximately 13,200 parking spaces and approximately 4.6 million square feet. We also own approximately 0.1 million square feet of commercial space adjacent to our parking facilities.

The Company is a member of Mobile Infra Operating Company, LLC, a Delaware limited liability company, (the "Operating Company") and owns substantially all of its assets and conducts substantially all of its operations through the Operating Company. The Operating Company is managed by a board of directors, one appointed by the Company and one appointed by the other members of the Operating Company. Currently, the two directors of the Operating Company are Manuel Chavez, III, the Executive Chairman of the Company's Board of Directors (the "Board"), and Stephanie Hogue, our President, Chief Executive Officer and a member of the Board. The Company owns approximately 90.2% of the Common Units of the Operating Company. The remaining Common Units are held by certain of our executive officers and directors (directly or indirectly) and outside investors.

Trends and Other Factors Affecting our Business

Various trends and other factors affect or have affected our operating results, including but not limited to the general market conditions, the strength of the broader U.S. economy and the trajectory of activity of consumers with regard to their use of the parking facilities, fuel prices, inflation trends and interest rates.

Shifts in Hybrid Work Policies

The shift toward hybrid and remote work models has been uneven among markets and industries, which has impacted the performance of our assets, as many of our properties are located in urban centers, near government buildings, entertainment centers, or hotels. Many companies continue to deploy a work-from-home or hybrid remote strategy for employees. We anticipate that a hybrid work structure for traditional central business district office workers will be the normalized state going forward. This has impacted the performance of many of our assets that have office exposure and underscores the importance of a multi-key demand driver strategy in repositioning current and/or acquiring new assets.

Managed Property Revenue Contracts

Currently, 28 of our 35 assets operate under management contracts. We believe asset management contracts provide the opportunity for net operating income growth through more transparent and controlled expense management and has reduced the revenue variability associated with the timing of payments for contract parking agreements. In addition, the move to management contracts properly aligns the incentives and rewards for revenue growth between the third-party operator and the Company. This change has also resulted in better revenue linearity compared to revenue recognition in our lease agreements, in which lease payments are based on cash collections from operators. Overall, the conversion to management contracts also provides enhanced visibility on the performance of the portfolio within our financial results. Our intent is to convert substantially all of the remaining assets to asset management contracts by the end of 2027.

RevPAS

Revenue Per Available Stall ("RevPAS") is used to evaluate parking operations and performance. RevPAS is defined as average monthly Parking Revenue (Parking Revenue less related Sales Tax and Credit Card Fees) divided by the parking stalls in the locations that were owned and under management agreement for the periods presented. Parking Revenue does not include Billboard or Commercial Rent, or revenue from locations that are under Lease Agreements. The Company believes RevPAS is a meaningful indicator of our performance because it measures the period-over-period change in revenues for comparable locations.

RevPAS represents Parking Revenue at our assets under management contracts as of January 1, 2025. We believe RevPAS is a key performance measure that allows for review of fluctuations in revenue without the impact of portfolio transactions or changes in revenue structure. RevPAS for the three months ended September 30, 2026 and 2025 was $245.83 and $211.53, respectively.

Results of Operations for the Three Months Ended September 30, 2026 and 2025 (dollars in thousands):

	For the Three Months Ended September 30,			
	2026	2025	$ Change	% Change
Revenues				
Managed property revenue	$ 8,544	$ 7,673	$ 871	11.4%
Base rental income	1,013	1,279	(266)	(20.8)%
Percentage rental income	27	134	(107)	(79.9)%
Total revenues	$ 9,584	$ 9,086	$ 498	5.5%

Total Revenues

The increase in Total Revenues for the three months ended September 30, 2026 compared to the three months ended September 30, 2025 was primarily driven by both contract and transient volume increases. Contract increases were primarily from strength in several of our Midwest markets, and transient increases were driven primarily by strength in our Chicago market related to successful online marketing initiatives and Cincinnati market related to returning traffic from Cincinnati Convention Center. These increases were partially offset by asset sales in 2025 and the first quarter of 2026. The reduction of Base Rental Income reflects both the impact of asset sales in 2025 and the first quarter of 2026 as well as the conversion of certain assets to management agreements after September 30, 2025, at which point revenue is recognized as Managed Property Revenue. The reduction in percentage rental income was mainly driven by the conversion of certain assets to management agreements after September 30, 2025.

	For the Three Months Ended September 30,			
	2026	2025	$ Change	% Change
Operating expenses				
Property taxes	$ 1,688	$ 1,761	$ (73)	(4.1)%
Property operating expense	1,642	1,820	(178)	(9.8)%
Depreciation and amortization	1,762	2,874	(1,112)	(38.7)%
General and administrative	2,250	2,438	(188)	(7.7)%
Impairment	—	2,545	(2,545)	(100.0)%
Total expenses	$ 7,342	$ 11,438	$ (4,096)	(35.8)%

Property Taxes

The $0.1 million decrease in Property Taxes for the three months ended September 30, 2026 compared to the three months ended September 30, 2025 is due to the impact of asset sales in 2025 and the first quarter of 2026.

Property Operating Expense

The $0.2 million decrease in Property Operating Expense for the three months ended September 30, 2026 compared to the three months ended September 30, 2025 is primarily a result of cost savings from asset sales in 2025 and the first quarter of 2026.

Depreciation and Amortization

The $1.1 million decrease in Depreciation and Amortization for the three months ended September 30, 2026 compared to the three months ended September 30, 2025 is primarily due to $0.9 million in accelerated depreciation in the third quarter of 2025 resulting from the phase out of our acquired technology, Inigma software, as well as the sale of parking assets in 2025 and the first quarter of 2026.

General and Administrative

The $0.2 million decrease in General and Administrative for the three months ended September 30, 2026 compared to the three months ended September 30, 2025 is primarily due to lower professional fees.

Impairment

During the three months ended September 30, 2025, we impaired approximately $2.5 million of our real estate assets as a result of planned dispositions of properties.

	For the Three Months Ended September 30,			
	2026	2025	$ Change	% Change (1)
Other				
Interest expense, net	$ (4,781)	$ (4,568)	$ (213)	4.7%
Other income (expense), net	(11)	34	(45)	NM
Change in fair value of Earn-Out liability	—	458	(458)	(100.0)%
Total other expense	$ (4,792)	$ (4,076)	$ (716)	17.6%

(1) Line items that result in a percent change that exceed certain limitations are considered not meaningful (“NM”) and indicated as such.

Interest Expense, Net

The increase in Interest Expense, Net of approximately $0.2 million during the three months ended September 30, 2026 compared to the three months ended September 30, 2025 is primarily attributable to $0.8 million of non-cash debt discount amortization during the three months ended September 30, 2026, resulting from the asset-backed securitization of 19 properties in October 2025, partially offset by lower interest expense on other debt due to paydowns and lower loan fee amortization.

Other Income (Expense), Net

Other Income (Expense), Net for the three months ended September 30, 2026 compared to the three months ended September 30, 2025 is flat.

Change in the Fair Value of the Earn-Out Liability

This amount reflects non-cash gains or losses as the estimated fair value of the Earn-Out shares change. Fair value fluctuations of the liability during the period are reflected in earnings and are a result of changes in stock price and the remaining duration of the earn-out period.

Results of Operations for the Nine Months Ended September 30, 2026 and 2025 (dollars in thousands):

	For the Nine Months Ended September 30,			
	2026	2025	$ Change	% Change
Revenues				
Managed property revenue	$ 22,927	$ 21,659	$ 1,268	5.9%
Base rental income	3,113	4,185	(1,072)	(25.6)%
Percentage rental income	369	469	(100)	(21.3)%
Total revenues	$ 26,409	$ 26,313	$ 96	0.4%

Total Revenues

The increase in Total Revenues for the nine months ended September 30, 2026 compared to the nine months ended September 30, 2025 was primarily driven by both contract and transient volume increases. Contract increases were primarily from strength in several of our Midwest markets, and transient increases were driven primarily by strength in our Chicago market related to successful online marketing initiatives and Cincinnati market related to returning traffic from Cincinnati Convention Center reopening. These were partially offset by asset sales in 2025 and the first quarter of 2026. The reduction of Base Rental Income reflects both the impact of asset sales in 2025 and the first quarter of 2026 as well as the conversion of certain assets to management agreements after September 30, 2025, at which point revenue is recognized as Managed Property Revenue. The reduction in percentage rental income was mainly driven by the conversion of certain assets to management agreements after September 30, 2025.

	For the Nine Months Ended September 30,			
	2026	2025	$ Change	% Change
Operating expenses				
Property taxes	$ 4,646	$ 5,412	$ (766)	(14.2)%
Property operating expense	5,051	5,497	(446)	(8.1)%
Depreciation and amortization	5,365	7,822	(2,457)	(31.4)%
General and administrative	7,256	7,230	26	0.4%
Impairment	—	2,545	(2,545)	(100.0)%
Total expenses	$ 22,318	$ 28,506	$ (6,188)	(21.7)%

Property Taxes

The $0.8 million decrease in Property Taxes for the nine months ended September 30, 2026 compared to the nine months ended September 30, 2025 is due to both the impact of asset sales as well as changes in assessed property values.

Property Operating Expense

The $0.4 million decrease in Property Operating Expense for the nine months ended September 30, 2026 compared to the nine months ended September 30, 2025 is primarily a result of cost savings from asset sales in 2025 and the first quarter of 2026.

Depreciation and Amortization

The $2.5 million decrease in Depreciation and Amortization for the nine months ended September 30, 2026 compared to the nine months ended September 30, 2025 is primarily due to $1.9 million in accelerated depreciation in 2025 resulting from the phase out of Inigma, as well as the sale of parking assets in 2025 and the first quarter of 2026.

General and Administrative

General and Administrative for the nine months ended September 30, 2026 compared to the nine months ended September 30, 2025 is flat.

Impairment

During the nine months ended September 30, 2025, we impaired approximately $2.5 million of our real estate assets as a result of planned dispositions of properties.

	For the Nine Months Ended September 30,			
	2026	2025	$ Change	% Change (1)
Other				
Interest expense, net	$ (14,634)	$ (13,908)	$ (726)	5.2%
Loss on extinguishment of debt	(2,044)	—	(2,044)	100.0%
Loss on sale of real estate	(1,115)	—	(1,115)	100.0%
Other income (expense), net	125	(15)	140	NM
Change in fair value of Earn-Out liability	—	693	(693)	(100.0)%
Total other expense	$ (17,668)	$ (13,230)	$ (4,438)	33.5%

(1) Line items that result in a percent change that exceed certain limitations are considered not meaningful (“NM”) and indicated as such.

Interest Expense, Net

The increase in Interest Expense, Net of approximately $0.7 million during the nine months ended September 30, 2026 compared to the nine months ended September 30, 2025 is primarily attributable to 2026 interest expense resulting from the asset-backed securitization of 19 properties in October 2025, partially offset by lower interest on other debt due to paydowns and lower loan fee amortization.

Loss on Extinguishment of Debt

In connection with the sale of our Hawaii location in March 2026, we incurred charges of $2.0 million associated with the prepayment of the 2034 CMBS Loan.

Loss on Sale of Real Estate

In March 2026, we sold a parking garage located in Honolulu, Hawaii for approximately $16.5 million, resulting in a loss of approximately $1.1 million.

Other Income (Expense), Net

The $0.1 million increase in Other Income (Expense), Net during the nine months ended September 30, 2026 compared to the nine months ended September 30, 2025 is primarily attributable to a gain on our interest rate swap.

Change in the Fair Value of the Earn-Out Liability

This amount reflects non-cash gains or losses as the estimated fair value of the Earn-Out shares change. Fair value fluctuations of the liability during the period are reflected in earnings and are a result of changes in stock price and the remaining duration of the earn-out period.

Non-GAAP Measures

Same-Location Net Operating Income

Net Operating Income ("NOI") is presented as a supplemental measure of our performance. For the three and nine months ended September 30, 2026 and 2025, Same-Location NOI represents the NOI for the 35 properties that were owned for both calendar year periods being compared. The Company believes that NOI provides useful information to investors regarding our results of operations, as it highlights operating trends such as pricing and demand for our portfolio at the property level as opposed to the corporate level. NOI is calculated as total revenues less property operating expenses and property taxes. The Company uses NOI internally in evaluating property performance, measuring property operating trends, and valuing properties in our portfolio. Other real estate companies may use different methodologies for calculating NOI, and accordingly, the Company's NOI may not be comparable to other real estate companies. NOI should not be viewed as an alternative measure of financial performance as it does not reflect the impact of general and administrative expenses, depreciation and amortization, interest expense, other income and expenses, or the level of capital expenditures necessary to maintain the operating performance of the Company's properties that could materially impact results from operations.

The following table presents our Same-Location NOI as well as a reconciliation of Net Loss, the most directly comparable financial measure under U.S. GAAP reported in our consolidated financial statements, to Same-Location NOI (dollars in thousands):

	For the Three Months Ended September 30,			For the Nine Months Ended September 30,		
	2026	2025	%	2026	2025	%
Revenues						
Managed property revenue	$ 8,544	$ 7,255		$ 22,765	$ 20,459	
Base rental income	1,013	1,105		3,030	3,635	
Percentage rental income	27	135		369	469	
Total revenues	9,584	8,495	12.8%	26,164	24,563	6.5%
Operating expenses						
Property taxes	1,688	1,670		4,696	5,093	
Property operating expense	1,642	1,541		4,935	4,697	
Same-Location Net Operating Income	$ 6,254	$ 5,284	18.4%	$ 16,533	$ 14,773	11.9%
Reconciliation						
Net loss	$ (2,550)	$ (6,428)		$ (13,577)	$ (15,423)	
Loss on extinguishment of debt	—	—		2,044	—	
Loss on sale of real estate	—	—		1,115	—	
Other (income) expense, net	11	(34)		(125)	15	
Change in fair value of Earn-Out liability	—	(458)		—	(693)	
Interest expense, net	4,781	4,568		14,634	13,908	
Depreciation and amortization	1,762	2,874		5,365	7,822	
General and administrative	2,250	2,438		7,256	7,230	
Impairment	—	2,545		—	2,545	
Net Operating Income	$ 6,254	$ 5,505		$ 16,712	$ 15,404	
Less: 2025 and 2026 Disposed Assets	—	(221)		(179)	(631)	
Same-Location Net Operating Income	$ 6,254	$ 5,284		$ 16,533	$ 14,773	

Adjusted EBITDA

Adjusted Earnings Before Interest Expense, Taxes, Depreciation and Amortization ("Adjusted EBITDA") reflects net income (loss) excluding the impact of the following items: interest expense, depreciation and amortization, and the provision for income taxes, for all periods presented. Adjusted EBITDA also excludes stock-based compensation expense, non-cash changes in the fair value of the Earn-Out Liability, gains or losses from disposition of real estate assets, impairment write-downs of depreciable property, and other income (expense), net.

Our use of Adjusted EBITDA facilitates comparison with results from other companies because it excludes certain items that can vary widely across different industries or among companies within the same industry. For example, interest expense can be dependent on a company's capital structure, debt levels, and credit ratings. The tax positions of companies can also vary because of their differing abilities to take advantage of tax benefits and because of the tax policies of the jurisdictions in which they operate. Adjusted EBITDA also excludes depreciation and amortization expense because differences in types, use, and costs of assets can result in considerable variability in depreciation and amortization expense among companies. We exclude stock-based compensation expense in all periods presented to address the considerable variability among companies in recording compensation expense because companies use stock-based payment awards differently, both in the type and quantity of awards granted. We use Adjusted EBITDA as a measure of operating performance which allows us to compare earnings and evaluate debt leverage and fixed cost coverage.

The following table presents our calculation of Adjusted EBITDA for the three and nine months ended September 30, 2026 and 2025 (dollars in thousands):

	For the Three Months Ended September 30,		For the Nine Months Ended September 30,	
	2026	2025	2026	2025
Reconciliation of Net Loss to Adjusted EBITDA Attributable to the Company				
Net loss	$ (2,550)	$ (6,428)	$ (13,577)	$ (15,423)
Interest expense, net	4,781	4,568	14,634	13,908
Depreciation and amortization	1,762	2,874	5,365	7,822
Impairment	—	2,545	—	2,545
Change in fair value of Earn-Out liability	—	(458)	—	(693)
Other expense, net	11	(34)	(125)	15
Loss on extinguishment of debt	—	—	2,044	—
Loss on sale of real estate	—	—	1,115	—
Equity-based compensation	762	801	2,358	2,289
Adjusted EBITDA Attributable to the Company	$ 4,766	$ 3,868	$ 11,814	$ 10,463

Liquidity and Capital Resources

Sources and Uses of Cash

Aside from standard operating expenses, we expect our principal cash demands in both the short term and long term to be for:

- principal and interest payments on our outstanding indebtedness;
- capital expenditures;
- redemption and dividend payments on the Series A Preferred Stock and Series 1 Preferred Stock; and
- acquisitions of assets.

Our principal sources of liquidity are rental income and managed property revenue at our parking facilities, existing cash on hand and the Line of Credit. We also may sell properties that we own or place mortgages on properties that we own to raise capital.

Certain lenders may require reserves related to capital improvements, insurance, and excess cash. These lender-required reserves make up the majority of our restricted cash amounts as of September 30, 2026.

Debt

We have approximately $198 million of debt outstanding as of September 30, 2026. During 2024 and 2025, we took proactive steps to extend and ladder our debt maturity profile, reducing near-term refinancing risk and improving our overall capital structure. Key activities included refinancing existing notes payable into longer-term obligations, establishing a $40.4 million Line of Credit to support preferred stock redemptions and share repurchases, securing a $75.5 million 10-year CMBS financing collateralized by a seven-property pool, and completing an $84.4 million asset-backed securitization across 19 properties with an anticipated repayment date in 2030. Collectively, these transactions have meaningfully extended our weighted average debt maturity, diversified our sources of secured financing, and positioned us to manage obligations with greater flexibility going forward.

We have $28.9 million of debt due within twelve months of the date of the filing of the Quarterly Report which is comprised of $22.9 million related to the Line of Credit (as defined herein) and $6.0 million of notes payable. Additionally, as of the date of this filing, the Line of Credit has $6.5 million of accrued interest that is due upon maturity. We do not currently have sufficient cash on hand, liquidity or projected cash flows to repay the outstanding amounts and related interest due upon maturity. These conditions and events raise substantial doubt about the Company's ability to continue as a going concern.

Management has approved a plan to extend the Line of Credit and to sell real estate assets to satisfy the debt maturities, allowing the Company to sell the properties on an orderly basis. Additionally, management is actively exploring alternative financing, which would have a maturity date beyond one year. Consistent with our past practice and our working relationship with our related party lender, we will request further extensions, if necessary, in order to allow us to sell properties on an orderly basis and/or obtain alternative financing. Management has determined that it is probable the plan will be successfully implemented. Accordingly, we have concluded that this plan alleviates substantial doubt about the Company's ability to continue as a going concern.

Asset Acquisitions

Our future acquisitions or development of properties cannot be accurately projected because such acquisitions or development activities depend upon available opportunities that come to our attention and upon our ability to successfully acquire, develop, finance and lease such properties. However, we have identified a pipeline of acquisition opportunities that we believe is bespoke and actionable, while being largely off-market and unavailable to our competitors. As of September 30, 2026, we have identified and are evaluating several parking facilities as potential acquisition targets.

Distributions and redemptions

In September 2024, we paid all accrued and unpaid dividends for the past dividend periods on the Series A Preferred Stock and Series 1 Preferred Stock. Additionally, we declared monthly dividend payments on the Series A Preferred Stock and Series 1 Preferred Stock for each month beginning September 2024 through September 2026. The payment of future dividends is subject to the Board's discretion and will be determined by the Board based on the Company's financial condition and such other considerations as the Board deems relevant. Additionally, in September 2024, we began electing to redeem shares of Series A Preferred Stock and Series 1 Preferred Stock for cash rather than converting to common stock. Proceeds from the Line of Credit and cash on hand are used to pay the stated value of the shares redeemed for cash as well as the accrued and unpaid dividends for past dividend periods. However, we could again elect to convert the Preferred Stock to shares of our common stock in the future.

In March 2018, we suspended the payment of distributions on our common stock. There can be no assurance that cash distributions to our common stockholders will be resumed in the future. The actual amount and timing of distributions, if any, will be determined by our Board in its discretion and typically will depend on various factors that our Board deems relevant. We do not currently, and may not in the future, generate sufficient cash flow from operations to fund distributions. We do not currently anticipate that we will be able to resume the payment of distributions. However, if distributions do resume, all or a portion of the distributions may be paid from other sources, such as cash flows from equity offerings, financing activities, or borrowings. We have not established any limit on the extent to which distributions could be funded from these other sources.

Cash Flow Activities

The following table summarizes our cash flows for the nine months ended September 30, 2026 and 2025 (dollars in thousands):

	For the Nine Months Ended September 30,	
	2026	2025
Net cash provided by operating activities	$ 1,694	$ 1,474
Net cash provided by investing activities	$ 14,191	$ 2,209
Net cash used in financing activities	$ (20,573)	$ (7,446)

Comparison of the nine months ended September 30, 2026 to the nine months ended September 30, 2025:

Cash flows from operating activities

During the nine months ended September 30, 2026, $1.7 million of cash was provided by operating activities compared with $1.5 million provided by operating activities during the nine months ended September 30, 2025, an increase of $0.2 million. The cash provided by operating activities for the nine months ended September 30, 2026 and 2025 was primarily attributable to changes in working capital and NOI results for the period, partially offset by cash paid for interest.

Cash flows from investing activities

During the nine months ended September 30, 2026, $14.2 million of cash was provided by investing activities compared with $2.2 million provided by investing activities during the nine months ended September 30, 2025, an increase of $12.0 million. The cash provided by investing activities for the nine months ended September 30, 2026 was primarily attributable to proceeds from the sale of one asset in March 2026, partially offset by strategic capital expenditures. The cash provided by investing activities for the nine months ended September 30, 2025 was primarily attributable to proceeds from the repayment of a note receivable, partially offset by routine and strategic capital expenditures.

Cash flows from financing activities

During the nine months ended September 30, 2026, $20.6 million of cash was used in financing activities compared with $7.4 million used in financing activities during the nine months ended September 30, 2025, an increase of $13.2 million. The cash used in financing activities for the nine months ended September 30, 2026 was primarily attributable to principal debt payments and prepayment costs as well as distribution and redemption payments on the Series 1 Preferred Stock and Series A Preferred Stock and repurchases of common stock through the share repurchase plan. The cash used in financing activities for the nine months ended September 30, 2025 was primarily attributable to principal debt payments and a loan payoff at maturity as well as distribution and redemption payments on the Series 1 Preferred Stock and Series A Preferred Stock and repurchases of common stock through the share repurchase plan, partially offset by draws on the Line of Credit.

Seasonality and Quarterly Results

Certain demand drivers of our business are subject to seasonal fluctuations, specifically those impacted by sports seasons, concerts and theaters. Some of our locations may also see fluctuations in demand due to inclement weather, especially in our Midwest markets. These factors are unique to each location and we expect the fluctuations will primarily impact transient parking revenues while contract parking revenues will remain relatively stable. Due to these seasonality factors, and other factors described herein, results for any quarter are not necessarily indicative of the results that may be achieved for the full fiscal year.

Critical Accounting Estimates

Our Annual Report on Form 10-K for the fiscal year ended December 31, 2025, filed with the U.S. Securities and Exchange Commission (the "SEC") on March 5, 2026, contains a description of our critical accounting policies and estimates, including those relating to merger accounting and impairment of long-lived assets. There have been no significant changes to our critical accounting estimates during 2026.

Item 3. Quantitative and Qualitative Disclosures About Market Risk

We are a smaller reporting company as defined by Rule 12b-2 under the Exchange Act and are not required to provide the information under this item.

Item 4. Controls and Procedures

Evaluation of Disclosure Controls and Procedures

Our management, with the participation of our principal executive and principal financial officers, has evaluated the effectiveness of our disclosure controls and procedures as defined in Rules 13a-15(e) and 15d-15(e) promulgated under the Securities Exchange Act of 1934, as amended (the “Exchange Act”), prior to filing this Quarterly Report. Based on this evaluation, our principal executive and principal financial officers concluded that, as of the end of the period covered by this Quarterly Report, our disclosure controls and procedures were effective.

Changes in Internal Control Over Financial Reporting

There was no change in our internal control over financial reporting identified in management's evaluation pursuant to Rules 13a-15(d) and 15d-15(d) of the Exchange Act during the period covered by this Quarterly Report, that materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

PART II OTHER INFORMATION

Item 1. Legal Proceedings

The nature of our business exposes our properties, the Company, the Operating Company, and our other subsidiaries to the risk of claims and litigation in the normal course of business. Other than routine litigation arising out of the ordinary course of business, we are not presently subject to any material litigation nor, to our knowledge, is any material litigation threatened against us.

Refer to Note 12 — *Commitments and Contingencies* in Part I, Item 1 *Notes to the Consolidated Financial Statements* of this Quarterly Report, which information is incorporated herein by reference.

Item 1A. Risk Factors

There have been no material changes from the risk factors set forth in our annual report on Form 10-K for the year ended December 31, 2025, filed with the SEC on March 5, 2026.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

a) Recent Sales of Unregistered Securities

On September 24, 2026, the Company issued 24,271 shares of common stock, valued at approximately $69,415 based on our closing stock price on the date of issuance, in lieu of cash payment upon the redemption of 24,271 Common Units to Taft Holdings LLC.

The above securities were issued in transactions not involving a public offering pursuant to an exemption from registration set forth in Section 4(a)(2) of the Securities Act of 1933, as amended.

c) Issuer Purchases of Equity Securities

On September 11, 2024, the Company announced that the Board authorized a share repurchase program for the repurchase of up to $10,000,000 of shares of common stock. During the three months ended September 30, 2026, the Company did not repurchase any shares of the Company's common stock. As of September 30, 2026, approximately $3.3 million remained available for repurchases under the program.

Item 5. Other Information

Rule 10b5-1 Plan Adoptions and Modifications

During the quarter ended September 30, 2026, no directors or officers (as defined in Rule 16a-1(f) under the Exchange Act) informed us of the adoption or termination of a "Rule 10b5-1 trading arrangement" or "non-Rule 10b5-1 trading arrangement," as those terms are defined in Item 408 of Regulation S-K.

Item 6. Exhibits

The exhibits filed as part of this Quarterly Report are listed in the index to exhibits immediately preceding such exhibits, which index to exhibits is incorporated herein by reference.

Exhibit No.	Description of Exhibit	Form	Exhibit or Annex	Filing Date	File Number
3.1	Articles of Incorporation of MIC	8-K	3.1	August 31, 2023	001-40415
3.2	Articles of Merger (effecting the change of the name of MIC to "Mobile Infrastructure Corporation")	8-K	3.2	August 31, 2023	001-40415
3.3	Bylaws of MIC	8-K	3.3	August 31, 2023	001-40415
10.1	Fifth Amendment to Credit Agreement, dated September 22, 2026	8-K	10.1	September 23, 2026	001-40415
31.1*	Certification of Principal Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002				
31.2*	Certification of Principal Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002				
32.1**	Certification of Principal Executive Officer and Principal Financial Officer Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002				
101.INS*	Inline XBRL Instance Document				
101.SCH*	Inline XBRL Taxonomy Extension Schema Linkbase Document				
101.CAL*	Inline XBRL Taxonomy Extension Calculation Linkbase Document				
101.DEF*	Inline XBRL Taxonomy Extension Definition Linkbase Document				
101.LAB*	Inline XBRL Taxonomy Extension Label Linkbase Document				
101.PRE*	Inline XBRL Taxonomy Extension Presentation Linkbase Document				
104*	Cover Page Interactive Data File (formatted as Inline XBRL and contained in Exhibit 101)				

* Filed concurrently herewith

** This certification is deemed not filed for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (Exchange Act), or otherwise subject to the liability of that section, nor shall it be deemed incorporated by reference into any filing under the Securities Act of 1933, as amended, or the Exchange Act.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Mobile Infrastructure Corporation

Date: November 10, 2026

By: */s/ Stephanie Hogue*
Stephanie Hogue
President & Chief Executive Officer
(Principal Executive Officer)

Date: November 10, 2026

By: */s/ Paul Gohr*
Paul Gohr
Chief Financial Officer
(Principal Financial Officer and Principal Accounting Officer)

Exhibit 31.1

CERTIFICATION OF PRINCIPAL EXECUTIVE OFFICER PURSUANT TO RULES 13a-14(a) AND 15d-14(a) UNDER THE SECURITIES EXCHANGE ACT OF 1934, AS ADOPTED PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002

I, Stephanie Hogue, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Mobile Infrastructure Corporation;

2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;

3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;

4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a–15(e) and 15d–15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:

   (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;

   (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;

   (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and

   (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and

5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):

   (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and

   (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 10, 2026

/s/ Stephanie Hogue
Stephanie Hogue
President & Chief Executive Officer

Exhibit 31.2

CERTIFICATION OF PRINCIPAL FINANCIAL OFFICER PURSUANT TO RULES 13a-14(a) AND 15d-14(a) UNDER THE SECURITIES EXCHANGE ACT OF 1934, AS ADOPTED PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002

I, Paul Gohr, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Mobile Infrastructure Corporation;

2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;

3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;

4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a–15(e) and 15d–15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:

   (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;

   (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;

   (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and

   (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and

5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):

   (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and

   (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 10, 2026

/s/ *Paul Gohr*
Paul Gohr
Chief Financial Officer

Exhibit 32.1

CERTIFICATION PURSUANT TO
18 U.S.C. SECTION 1350,
AS ADOPTED PURSUANT TO
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

Each of Stephanie Hogue, as President & Chief Executive Officer of the Registrant, and Paul Gohr, as Chief Financial Officer of the Registrant hereby certifies, pursuant to 18 U.S.C. §1350 as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that, to each of their knowledge:

(1) the Registrant's accompanying Quarterly Report on Form 10-Q for the period ended September 30, 2026 (the "Report") fully complies with the requirements of Section 13(a) or Section 15(d) of the Securities Exchange Act of 1934, as amended; and

(2) the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Registrant.

Date: November 10, 2026

/s/ Stephanie Hogue
Stephanie Hogue
President & Chief Executive Officer

Date: November 10, 2026

/s/ Paul Gohr
Paul Gohr
Chief Financial Officer

A signed original of this written statement has been provided to the Registrant and will be retained by the Registrant and furnished to the Securities and Exchange Commission or its staff upon request.

The foregoing certification is being furnished solely to accompany the Report pursuant to 18 U.S.C. § 1350, and is not being filed for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), and is not deemed to be incorporated by reference into any filing of the Registrant under the Securities Act of 1933, as amended, or the Exchange Act, whether made before or after the date hereof, regardless of any general incorporation language in such filing.